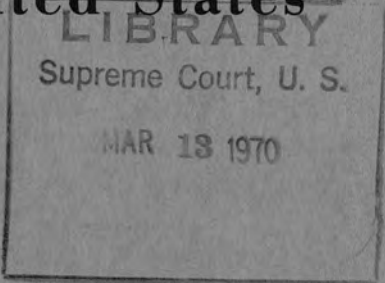


LIBRARY

PREME COURT, U. S.

Supreme Court of the United States



In the Matter of:

----- x
 NATIONAL LABOR RELATIONS BOARD, :
 :
 Petitioner, :
 :
 vs. :
 :
 RAYTHEON COMPANY, et al., :
 :
 Respondents. :
 :
 ----- x

Docket No. 440

RECEIVED
 SUPREME COURT, U.S.
 MARSHAL'S OFFICE
 MAR 13 11 47 AM '70

Duplication or copying of this transcript
 by photographic, electrostatic or other
 facsimile means is prohibited under the
 order form agreement.

Place Washington, D. C.

Date February 26, 1970

ALDERSON REPORTING COMPANY, INC.

300 Seventh Street, S. W.

Washington, D. C.

NA 8-2345

C O N T E N T S

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

ARGUMENT OF:

P A G E

Richard Kleindienst, Deputy Attorney
General, on behalf of the Petitioner

2

Charles H. Resnick, Esq., on behalf
of the Respondent

16

REBUTTAL:

Richard G. Kleindienst

29

- - - -

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

IN THE SUPREME COURT OF THE UNITED STATES

OCTOBER TERM

NATIONAL LABOR RELATIONS BOARD,)	
)	
Petitioner)	
)	
vs)	No. 440
)	
RAYTHEON COMPANY, ET AL.,)	
)	
Respondents)	
)	

The above-entitled matter came on for argument at 1:30 o'clock p.m. on Thursday, February 26, 1970.

BEFORE:

WARREN E. BURGER, Chief Justice
 HUGO L. BLACK, Associate Justice
 WILLIAM O. DOUGLAS, Associate Justice
 JOHN M. HARLAN, Associate Justice
 WILLIAM J. BRENNAN, JR., Associate Justice
 POTTER STEWART, Associate Justice
 BYRON R. WHITE, Associate Justice
 THURGOOD MARSHALL, Associate Justice

APPEARANCES:

RICHARD G. KLEINDIENST
 Deputy Attorney General
 Department of Justice
 Washington, D. C.
 Attorney for Petitioner

CHARLES H. RESNICK, ESQ.
 General Counsel, Raytheon Company
 141 Spring Street
 Lexington, Massachusetts 02173
 Attorney for Respondent

1 1964, on the eve of the representation election a few days
2 before, representatives of the company engaged in conduct
3 which subsequently, as I will outline, were determined to be
4 in violation of the Act.

5 An election was held; the union lost the election.
6 The union petitioned to have the election set aside and at the
7 same time filed unfair labor practice, filed a complaint with
8 the Board and charged to the Board and the Board subsequently
9 filed its complaint.

10 Thereafter the Board heard evidence with respect to
11 the alleged unfair labor practice activity and issued its
12 order against the employer to cease and desist in the conduct.

13 Following the order of the Board, a second election
14 was held. Again, which the union lost, and that election was
15 set aside for reasons which are not material here and do not
16 appear in this record.

17 After the second election the Board petitioned the
18 Court of Appeals for the Ninth Circuit for an order enforcing
19 its order against the Respondent company and after that
20 petition to the Court of Appeals, a third election was held,
21 and again the union lost the election.

22 But at this time there was no objection filed by the
23 union or the employees with respect to the conduct of the
24 election and the Board certified the election as being valid.

25 Q Do the records show, Mr. Kleindienst, whether

1 the union's vote increase, decreased; what happened in the
2 success of elections?

3 A I believe my recollection of the record is that
4 the union votes decreased.

5 Q Decreased?

6 A Yes; that the union's position became stronger
7 in the situation that is in the record here; but that's my
8 recollection of it. I don't believe that's material one way
9 or another to the determination of this issue, if the Chief
10 Justice please.

11 Q Well, if their total ballot decreased as each
12 election went on it might suggest some relationship between the
13 company's -- the continuing impact, the continuing effect of
14 the company's anti-union activities, would it not?

15 A That could possibly be it, but I think --
16 there are so many other factors that could occur: turnover of
17 employees, other conduct, the issues raised in the election.
18 I would say that you would almost have to have precise evidence
19 of a point like that, Mr. Chief Justice, before that would be
20 a supportable inference all by itself; and just the mere fact
21 that the votes went up or down one way or another. That would
22 be my opinion in this regard.

23 Q Does the record show, since you have already
24 been interrupted, before you resume: does the record show the
25 reason that the second election was set aside?

1 A No; and I don't believe that any inference can
2 be gained from this record as to the fact that it was set
3 aside. There is nothing in the record and I think it would be
4 improper for the Government to suggest, inferentially or other-
5 wise that that second election was set aside as a result of
6 misconduct on the part of the Respondent company. The record
7 doesn't show it is, Mr. Justice, and I don't want to infer
8 that it was a continuation of improper conduct on the part of
9 the company.

10 Now, when the matter got to the Court of Appeals for
11 the Ninth Circuit, the Respondent company brought to the
12 attention of the court the fact that a valid subsequent elec-
13 tion had been held and asked the court to dismiss all of the
14 proceedings involved in the matter and asked it to reply upon
15 its decision in the General Engineering case of 1962.

16 The court, in a pro curiam decision, did deny the
17 Respondent company's motions to dismiss all the proceedings.

18 And I think it's significant to point out here that
19 they did not determine on the merits, when it had it before it,
20 as a matter of fact, based upon their record considered as a
21 whole, and the law, whether in fact the Responent company was
22 guilty of committing the unfair labor practices. They just
23 threw the whole thing out on the grounds that thematter had
24 become moot and no longer of any import as a result of the
25 third subsequent valid election.

1 The Board petitioned for certiorari, raising three
2 fundamental questions. One, it presented a very clear, pre-
3 cise conflict between the decision of the Ninth Circuit on the
4 one hand and the Seventh Circuit in almost identical cases.
5 The decision of the Ninth Circuit in Raytheon in this case and
6 General Engineering conflicts in the opinion of the Government
7 with clearly enunciated opinions of this Court dealing gener-
8 ally and broadly in this field.

9 Then finally, it presented a good question of policy
10 with respect to the effectuation of the policies and the ad-
11 ministration of the National Labor Relations Act.

12 The Respondents' argument in the case seems to be
13 essentially predicated upon the statement that since Section
14 10(e) of the Act confers upon the Court of Appeals to review
15 decisions of the National Labor Relations Board, that that
16 expression is a broad one and that the Court below properly
17 exercised its broad discretion in dismissing this case on the
18 grounds of mootness.

19 As a preface to my argument, and if the Court will
20 grant me permission, I would like to direct the close attention
21 to a case that was not cited in the Government's brief, nor in
22 briefs filed by the Respondent company.

23 I called Mr. Resnick Monday, when the case came to my
24 attention and indicated my desire to do so, and I believe that
25 he will say, without objection, that I may. The reason that it

1 was not cited, it's a decision of Mr. Justice Marshall, which
2 was written on December 15th of this term of the Court and it
3 was handed down after the briefs on behalf of the Government
4 were filed.

5 And that's your case: NLRB versus Rutter-Rex. The
6 reason why we filed is that the Supreme Court, this Court,
7 very clearly and concisely said what it had said before, and
8 that is to say that the remedial powers that the National
9 Labor Relations Board are broad, is a broad discretionary power
10 and they are subject to but limited review.

11 And I think that this case, this recent decision of
12 this Court in the opinion of the Government, is practically
13 dispositive of the Respondent company here. Because the only
14 way that Respondent company can get to this point is to say
15 that Section 10(e) confers upon the Courts of Appeals very
16 broad discretionary powers in the review orders of the National
17 Labor Relations Board.

18 I think the best example of that is the decision of
19 this Court in National Labor Relations Board versus Mexia
20 Textile which was handed down by this Court in 1949. In that
21 case the issue was whether or not the Board could go to the
22 Court of Appeals to enforce its orders even if the Respondent
23 employer had voluntarily complied with the order of the Board.
24 And the issue is raised to the Court of Appeals that: "There is
25 no reason for you to consider this matter any longer. The

1 Board said that we engage in illegal activity and conduct.
2 We agreed with it; we have complied with it, so why have an
3 order of the Board enforcing the conduct that was already com-
4 plied with, or corrected?"

5 This Court, I think, correctly held that since this
6 kind of conduct can be continuing in nature, the mere showing
7 of compliance, voluntary or not, by the employer in any one
8 given point of time, would not be a bar to the Board's right
9 to get an enforcement, however, so that it would have available
10 to it, a contempt citation and order in the event the employer
11 came along subsequent to its voluntary compliance and engaged
12 in similar conduct.

13 I think also under decisions of this Court, which go
14 to the whole question of mootness, bring to bear the essential
15 problem that's involved in this case.

16 As this Court has held in the United States versus
17 W. T. Grant Company, you should not dismiss a case on the
18 grounds of mootness until only there is a reasonable expectation
19 that there will never be a recurrence of the wrong again. If
20 there is a strong burden imposed upon the wrongdoer to come
21 forward and show that, regardless of our intent and the cir-
22 cumstances, it is likely that the conduct will not occur again.

23 And I think again, as this Court has held in Walling
24 versus Reuter, this is true, so that the courts or the adminis-
25 trative boards and agencies can always have in its hip pocket,

1 so to speak, the arrow to its bow of a contempt citation
2 issued by a court in the event the wrongdoer commits the wrong
3 again.

4 And then, finally, of course, just from the stand-
5 point of public policy in the administration of the Act, and
6 I think it's this point that the Court should be primarily
7 concerned about, because if you take the Respondent's argument
8 just at first blush, he would make the Court believe, I think
9 that there is something integral and indigenous about Section
10 8 of the Act, dealing with unfair labor practice conduct on the
11 one hand, and Section 9 of the Act, which deals with represen-
12 tation elections. Section 7 of the Act guarantees to employees
13 the right to engage in concerted activities for their mutual
14 aid and protection.

15 And I think that this guarantee in Section 7 of the
16 Act, encompasses several portions of the balance of the Act.
17 One of them, of course, is the representation election. Em-
18 ployees under this Act, have a right to, in a free environment,
19 the Board has said, I think, many times in the past, ideally,
20 under the laboratory conditions that the Board would like to
21 see exist, to organize among themselves, to designate a union
22 as their collective bargaining agent, to have a representation
23 election whereby such a bargaining agent can be certified.

24 But this right that is conferred upon employees in
25 terms of self-organization, is a distinct, separate right under

1 the Act in terms of its policies. Then the prohibitions that
2 are contained in Section 8 of the Act, that deal with unfair
3 labor practice activities.

4 One of the reasons why you have Section 8 of the Act,
5 is to give the Board and the courts a machinery by which you
6 can create these so-called "laboratory conditions," so that
7 employees can make a free choice with respect to the selection
8 of their collective bargaining agent.

9 And for an employer to come along as the Respondent
10 company has in this case, to say that: Well, really, they have
11 had two or three shots at this election and they lost it, and
12 what we might have done with respect to the first one, should
13 be rendered moot, I think begs the question, because all you
14 have to do, then, is to permit employers to engage in this kind
15 of conduct and the union could have 3, 4, 5 or 6 elections
16 and the courts would really never have a means by which to
17 stop the illegal activity and conduct.

18 Q Would you, Mr. Attorney General, you seem to
19 agree that if a court determined there was no really substantial
20 chance of the conduct ever being repeated that it could be
21 dismissed as moot?

22 A Yes. The Jones and Laughlin steel case in
23 1936 --

24 Q So, this is really what it amounts to is sort
25 of a fact-bound case, then here. You just want us to disagree

1 with the judgment of the Court of Appeals that this conduct is
2 not contrary to their thinking, really might occur again.

3 A I don't think the Court of Appeals really went
4 into that question, Mr. Justice.

5 Q Do you think they applied the wrong standard?

6 A I don't believe they applied any standard at all.
7 If they had been aware of the Mexia case of this Court, when
8 it came down to the General Engineering case in 1962, I don't
9 think they would ever have arrived at that result.

10 Q What you're saying is that we should vacate the
11 judgment and have it reconsidered under the right standards?

12 A Yes, sir. In my opinion what should be done is
13 to vacate the act of the Court of Appeals, send it back to it,
14 have it determine the unfair labor practice on the merits,
15 the record considered as a whole and as a matter of law, and
16 then if the Court of Appeals, which I wouldn't expect it to do,
17 came forth with an erroneous application of the law or exer-
18 cise of its discretionary powers, you would have something
19 before this Court that would have some substance and merit.

20 Q But, I suppose that certain unfair labor prac-
21 tice could be so tied to a particular election like, for ex-
22 ample, in the first election they had a poll watcher; something
23 that they shouldn't have and there was a complaint about it.

24 A Mr. Justice, that raises a good point, because
25 not all conduct that the Board looks at as being improper

1 conduct at the time of election constitutes an unfair labor
2 practice.

3 Q I agree.

4 A Like we have the 24 hour rule here.

5 Q And also, I suppose there is some kind of con-
6 duct in connection with an election that no reasonable man
7 would think would ever be repeated.

8 A Right. As a matter of fact, I think the
9 Respondent company neglected to point out the fact that in the
10 three forms of illegal conduct in this case, that is to say,
11 interrogating the employees and the illegal speech that this
12 company also initiated a new grievance procedure which the Court
13 held was unfair labor practice conduct. This new grievance
14 procedure is a continuing procedure, presumably, although the
15 record doesn't show, it exists today.

16 So that as our reports held, in the Second, Fourth
17 and Seventh Circuits, these unions might want to come back at
18 some other time to attempt to organize the employees. They have
19 the right. Indeed, in this case the inference is strong that
20 they will want to because they have tried it three times already
21 and if you have in the environmental factors that exist at this
22 particular plant, conduct of a continuing nature which the
23 Board has said is unfair labor practice conduct in violation
24 of Section 8(a)(1) and Section 7 of the Act, then I think in
25 terms of effectuating the policies of the National Labor

1 Relations Act, that these employees are not going to be able to
2 decide the choice of their collective bargaining representa-
3 tives in a free environment.

4 And that's the essential policy of the Act that's
5 involved here. If, to be sure that the National Relations
6 Board is being given the weapon that the statute contemplated,
7 that is to say, a contempt citation from the Courts of Appeals
8 so that employers will be restrained from engaging in a con-
9 tinuing form of conduct in order that at least with respect to
10 this aspect of the Act, the employees will be able to choose
11 their collective bargaining agent in an environment free of
12 coercion and inducements and benefits or threats or promises.

13 Q Of course, Section 10(e) of the Act does give
14 to the Courts of Appeals a very great deal of discretion as to
15 what they shall do in response to an enforcement proceedings.

16 • A Yes.

17 Q And we both know that Courts of Appeals, like
18 other courts, are overburdened with a great deal of work and,
19 I gather, it's your adversary position that while it's almost
20 one of confession and avoidance, while perhaps "moot" is the
21 wrong word here, nonetheless, Section 10(e) does not absolutely
22 require the Court of Appeals to give full consideration on the
23 merits to every single enforcement proceedings, and here in this
24 particular case there is simply good reason for them to exer-
25 cise the flexibility conferred on the Courts of Appeals by

1 Section 10(e) to simply wash this case out.

2 A I respectfully disagree with that, Mr. Justice.
3 I'd like to quote from your recent decision, I believe that
4 you dissented in this decision, but the majority of the Court
5 said this in the Rutter-Rex case --

6 Q No; I joined the opinion of the Court.

7 A Did you?

8 Q Yes.

9 A This Court has stated that "The remedial power
10 of the Board is a broad, discretionary one, subject to limited
11 judicial review, And let me just indicate the facts of that
12 case. That was a back-pay case.

13 That was a back-pay case where the Court of Appeals
14 wanted to cut off part of the back-pay award because the Board
15 had been derelict in its duties to promptly process it, and
16 Mr. Justice Marshall, I think, appropriately pointed out that
17 this Act is for the benefit of employees and not for the bene-
18 fit of the Board or an employer with respect to back-pay orders.

19 But, that was a back-pay order. What this company,
20 this Respondent company wants you to do is to completely
21 eliminate, you know, a Section 8 remedy of the Act, because of
22 the intervention of a Section 9 proceeding. And if you ever
23 got down to the point, it seems to me, in the administration of
24 this law, where an employer or a union, because it now applies
25 in terms of this illegal activity, to both; if they could ever

1 excuse their unfair labor practice activity because they were
2 involved in the representation election, then I think you are in
3 an area where the Congress itself, should go back and re-
4 examine the whole thing from the standpoint of policy, as to
5 what the Act was supposed to do.

6 Q Mr. Attorney General, if, in effect, there is
7 only an open-end injunction, which is what this amounts to, it
8 gives the court continuing contempt powers, there ought to be
9 some pretty clear guidelines as to how to define this con-
10 tinuing impact; is that not so?

11 A Well, it pretty well polices itself, Mr. Chief
12 Justice. What these orders usually provide is that the employer
13 will post a notice for 60 days. After that they can take it
14 down and then the conduct that is usually described by a Board
15 order is usually pretty precise relating to specific events,
16 times and circumstances and as time goes by, I think it would
17 be pretty difficult to go back to the Court of Appeals and try
18 to artificially extend other conducts under a contempt citation.
19 As you know, the courts are very reluctant to exercise their
20 power and their discretion in a contempt situations.

21 And in the years of practice that I had in this
22 area I can never recall a contempt case going to the Court of
23 Appeals where it was claimed that they exercised that authority
24 without regard to the specific conduct that was subject to the
25 Board's orders.

1 MR. CHIEF JUSTICE BURGER: Thank you.

2 Mr. Resnick.

3 ORAL ARGUMENT BY CHARLES H. RESNICK, ESQ.

4 ON BEHALF OF RESPONDENT

5 MR. RESNICK: Mr. Chief Justice and may it please
6 the Court: At the outset, I would like to respond to a
7 question which the Chief Justice asked at the beginning of my
8 brother's argument.

9 In the three elections the progression of voting was
10 indeed, more favorable to the union in each case. I don't
11 know whether that has any major significance.

12 Q More favorable?

13 A More favorable. The results of the election
14 are set out in full at page 40 of the appendix, and based on a
15 percentage, the absolute numbers vary, of course, with the
16 employment, but on a percentage, they showed a gradual increase.

17 We see the --

18 Q Well, perhaps the Attorney General was correct,
19 that you can't give it much weight one way or the other, but it
20 would seem to me, as a practical matter, if you would give it
21 any weight, to any degree, it would be that whatever the con-
22 duct of the employer it isn't depressing the union's vote-
23 getting ability.

24 A I fully concur with that, Your Honor. We don't
25 set much store by the results, but to the extent that it has

1 any impact that would be it. We see the issue somewhat
2 differently than the Deputy Attorney General. This Court was
3 asked to decide only the rather narrow issue, of whether on the
4 peculiar facts and circumstances of this case, the discretion
5 and authority vested in the Court of Appeals by the National
6 Labor Relations Act, was properly exercised.

7 We don't seek any broad ruling of mootness, only
8 that the exercise is appropriate in this case. The question
9 of where Raytheon's conduct was protected by the First Amend-
10 ment to the Constitution of Section 8(c) of the Act, is not
11 before you. Neither is the question of whether Raytheon's
12 preelection conduct did or did not constitute unfair labor
13 practice.

14 However, in order to decide the issue which is pre-
15 sented, some background of how the history of this case appeared
16 to the Court of Appeals, is essential, so I would like to go
17 into the facts a little more in detail than the Attorney General.

18 As the record stood before the Court of Appeals,
19 Raytheon was an employer of approximately 40,000 people, with
20 plants in a number of locations throughout the country. Em-
21 ployees at a number of plants, including two in California,
22 were represented by unions and there had never been a strike by
23 Raytheon employees.

24 Approximately 19 petitions for election had been
25 filed at Raytheon plants during the period between 1960 and 1966.

1 And prior to the case before you, no objections had been filed
2 as to Raytheon's preelection conduct in any of those; and of
3 course, no elections had been set aside.

4 On January 4, 1965, the IUE filed a petition with the
5 Board for a representation election to be held in a unit of
6 production and maintenance employees at Raytheon's Mountain
7 View, California plant. Subsequently the International
8 Brotherhood of Electrical Workers expressed interest in the pro-
9 ceeding and an election was agreed upon for February 4, 1965.

10 On February 2, two days before the election, Robert
11 Hennemuth, Raytheon's Vice President of Industrial Relations,
12 delivered an address to eight groups of employees. The
13 speeches were substantially identical in content, emphasizing
14 the importance of voting, explaining how the collective bar-
15 gaining process works, making a comparison of wages and fringe
16 benefits with other Raytheon plants and with other companies
17 and requesting employee support.

18 In these speeches, in a response to questions from the
19 audience, Hennemuth repeatedly emphasized that the election was
20 to be a free election in, as he put it, "the good old American
21 tradition." He stated repeatedly that he could not and would
22 not promise any benefits or make any threats of reprisal.
23 He pointed out that, and I quote: "We don't know how any of
24 you voted anyway, so don't worry about it."

25 The speeches were followed by question periods

1 in which Hennemuth attempted to answer employee inquiries from
2 the floor. The questions and answers were characterized by
3 good nature give and take. The transcript shows that six and
4 seven interruptions by laughter on a given page.

5 Q What? Laughter?

6 A Laughter from the audience.

7 About a week prior to the election a Raytheon fore-
8 man named Krest, allegedly questioned one employee in the
9 course of discussions regarding her transfer, as to why she
10 wanted a union.

11 Now, the Hennemuth speeches, and the so-called
12 Krest-Alvarado conversations formed the sole basis for the
13 Board's subsequent unfair labor practice charges. The election
14 was duly held on February 4, two days after the Hennemuth
15 speeches, and a majority of employees voted neither union.

16 The IUE filed a petition to set aside the election
17 under unfair labor practice charges. Now, after hearing by the
18 trial examiner, the Board set aside the election and found that
19 Raytheon had committed certain unfair labor practices from
20 which it was ordered to cease and desist.

21 The Board's findings were based, as I said earlier,
22 upon alleged improprieties in the Hennemuth speeches and the
23 conversation between the first-line foreman and one employee.

24 A second election was held by the Board on June 23,
25 1967, as the Attorney General has said and was subsequently set

1 aside on the grounds not apparent from the record. On February
2 8, 1968 the Board petitioned the Court of Appeals for the Ninth
3 Circuit for enforcement of its unfair labor practice order.

4 Subsequently, on November 1, 1968, while the Board's
5 petition for enforcement was pending, a third election was held
6 in which employees again rejected representation by the IUE.

7 Then, on November 12, the Board's regional director
8 certified the results of the third election. After the Board
9 filed a petition for enforcement, the IUE filed a petition in
10 the same court to review the portion of the Board's order dis-
11 missing the IUE's motion to amend the complaint.

12 Briefs on the merits were filed in the Court of
13 Appeals by all parties, and at the oral argument at the Court
14 of Appeals on January 7th, the Board argued its position for
15 enforcement fully on the merits. The IUE argued in support of
16 the Board's petition, fully on the merits.

17 Following these arguments, Raytheon's counsel called
18 the attention of the Court to its prior decision in General
19 Engineering as to the fact that a certified election had been
20 held since the filing of the Board's petition. He then com-
21 pleted his argument on the merits.

22 The Court of Appeals agreed to consider on the basis
23 of its earlier decision, a motion to dismiss which Raytheon had
24 filed. Memoranda in opposition were filed by the Board and by
25 the IUE and appear in the appendix.

1 The Court of Appeals on the authority of its earlier
2 decision in General Engineering granted Raytheon's motion and
3 entered a judgment dismissing both the petition to enforce and
4 the IUE's petition for review.

5 Q How recent was that earlier decision in General
6 Engineering?

7 A General Engineering was decided in 1962, Your
8 Honor.

9 Q So, it was well-known long before this case
10 arose.

11 A Yes, Your Honor.

12 Q I just wondered why this situation didn't develop
13 until the course of the oral argument on the merits.

14 A That's a good question, Your Honor. My brother
15 tells me that in his research immediately prior to the oral
16 argument he ran onto the General Engineering case and felt
17 obligated to call it to the attention of the Court of Appeals.
18 Otherwise, it probably would have been handled in a different
19 manner.

20 The decision of the Court of Appeals in the case of
21 Brown necessarily requires a careful examination of the decision
22 in General Engineering on which it is based. That case arose
23 on a petition by the Board for enforcement of a court order
24 encompassing preelection conduct, reinstatement of two unlaw-
25 fully-discharged employees and reinstatement of a siervospr

1 found to have been discharged in violation of Section 8(a)(1).
2 The Court did not dismiss the entire proceeding as moot. On
3 the contrary, it considered in detail whether the discharge of
4 the two employees violated Section 8(a)(3), and ruled that the
5 discharge of the supervisor violated Section 8(a)(1).

6 Upon consideration, it granted in part, enforcement
7 of the Board's order. As to the portion of the order dealing
8 with the representation case only, the court held that the
9 cease and desist order had been mooted by the issuance of the
10 certification of the results of an election held subsequent to
11 the order under review.

12 On these facts, the rule of law should be derived
13 from the decision of the Court below, and from its prior de-
14 cision in General Engineering is that where alleged unfair
15 labor practices relate solely to an election proceeding, the
16 Court of Appeals may -- doesn't have to -- may dismiss a
17 petition for enforcement of an order relating only to those
18 practices.

19 Orders entered by the Board are not self-enforcing.
20 Nor is the Board authorized to levy fines or penalties for
21 failure to comply. Congress did not grant it this power. In-
22 stead, Section 10(e) of the Act provides that the Board shall
23 have the power to petition Courts of Appeals for the enforcement
24 of its orders, and that the Board shall file a record of the
25 proceedings in the Court.

1 The Court of Appeals, not the Board, is then given
2 the power to grant temporary relief and the power to make and
3 enter a decree enforcing, modifying and enforcing as so modi-
4 fied, or setting aside all or in part, the order of the Board.

5 Congress had considered and rejected the possibility
6 of placing more enforcement authority in the Board and less in
7 the Court of Appeals. The study of the legislative history of
8 Section 10(e) shows that such statutes as the Packers and
9 Stockyards Act and the Interstate Commerce Act with the man-
10 datory provisions for injunctive orders, were considered before
11 the adoption of Section 10(e).

12 Instead of following the provisions of those statutes,
13 the draftsmen followed the enforcement provisions of Section
14 11 of the Clayton Act and Section 5 of the Federal Trade Com-
15 mission Act, which required the Board to seek enforcement from
16 the Courts of Appeals. And the Courts of Appeals in turn,
17 were not required to, but were given the power to enforce.

18 It is noted at page 10 of Raytheon's brief, a
19 specific amendment by the House of Representatives was adopted
20 at a late stage of the legislative proceedings to change the
21 words in what is now Section 10(e) from: "shall make and enter
22 a decree," so as to read, "Shall have the power to make and
23 enter a decree."

24 It seems clear that Congress intended -- the Court of
25 Appeals to act, not as a rubber stamp for the Board's orders,

1 but to issue such orders as the Court of Appeals, on evaluation
2 of the case felt appropriate. Necessarily included within that
3 power was the power to dismiss Board petitions.

4 As this Court said in Hecht versus Bowles, "A grant
5 of jurisdiction to issue compliance orders hardly suggests an
6 absolute duty to do so under any and all circumstances."

7 The difference in language alone would distinguish
8 this case from Wirtz versus the Glass Blower's Association
9 cited in the Attorney General's brief. There, as this Court
10 took pains to point out, the Labor Management Reporting and
11 Disclosure Act of 1969 left no room for choice, but required
12 that the Court shall declare the election void and direct a new
13 election.

14 The Court of Appeals acted within the proper bounds
15 of discretion in this case. As its judgment discloses, the
16 case had come on to be heard on the transcript of the record
17 from the Board. On the basis of that record and the argument
18 of counsel, it must have been clear to the Court that it was
19 not dealing with deep-rooted hard-core facts. On the contrary,
20 it was dealing with inferences derived from speeches properly
21 characterized by the trial examiner as made, and I quote,
22 "without rancor" good-humored give and take in a question and
23 answer period.

24 The Court of Appeals thought and did conclude that
25 the offenses were so superficial and so intertwined with the

1 election proceeding that enforcement was not justified.

2 Now, the Attorney General called to your attention,
3 properly, your decision in Rutter-Rex. The situation in Rutter-
4 Rex was entirely different. There the Court of Appeals was
5 dealing with an employer who had already, in an earlier case,
6 orders to comply with the Board's order. It was the second
7 time up when the Court of Appeals decided to modify the Board's
8 order with respect to back pay. The case involved one of the
9 most serious offenses under the Act, an unfair labor practice
10 strike, and the arbitration to reinstate with back pay.

11 In reversing the court below, this Court discussed in
12 detail the nature of back-pay orders and the burden of who
13 should bear the lost pay: the employee or the employer, not-
14 withstanding the Board's delinquency.

15 But I submit that our case is entirely different.
16 There is no back-pay order, only the initial consideration of
17 whether an order for enforcement should issue at all.

18 Certainly this Court did not intend in Rutter-Rex to
19 overrule its prior decisions in Universal Camera or in Brown
20 Food. There the question of the limitation of review was
21 thoroughly discussed and it's clear that does not mean the same
22 thing as no review.

23 The power to enforce, modify or set aside Board
24 orders was given by Congress to the Courts of Appeals. No
25 standard was set or prescribed by the Congress as to when it

1 must and when it may decline to exercise such power. Such
2 decisions were left to the discretion of the Courts of Appeals,
3 subject, of course, to review by this Court.

4 But review of what, whether there was an abuse of
5 discretion. The test, as was stated in Pittsb urgh Steamship,
6 is not whether you would make thesame decision as the Court of
7 Appeals made, were the case before you in the first instance,
8 but whether the judgment of the Court of Appeals constitutes an
9 abuse. Abuse has not been shown in this case and the judgment
10 should, therefore, be affirmed.

11 Policy arguments directed to the proposition that
12 Raytheon if not ordered to cease and desist, might engage in
13 further conduct violating the act, substitutes speculation for
14 facts.

15 At the time the case was heard, almost four years have
16 gone by and no other unfair labor practices have been charged,
17 much less filed. Why shouldthe Court of Appeals be required to
18 delve deeply into the record to decide the difficult questions
19 of statutory interpretation, constitutional questions to which
20 they relate, when the evils against which enforcement is sought
21 do not exist?

22 This Court has consistently stated that the Federal
23 Courts do not have jurisdiction to resolve academic questions,
24 particularly those involved in constitutional issues. While
25 the Board may contend that it is seeking an order to prevent

1 unlawful conduct in the future, this case can properly be,
2 when the conduct sought to be enjoined is as conjectural as
3 it is in this case.

4 Cases cited by the Board from other circuits are not
5 at variance with the position for which we contend. Those
6 courts have exercised their discretion to grant enforcement on
7 substantially different facts. Whether this Court might have
8 decided our case differently is not the question. The question
9 is whether they have the discretion.

10 Indeed, the Ninth Circuit which decided our case, has
11 followed Mexia and, as we cite in our brief, at page 25, the
12 same panel of judges, at least two of them, decided subsequently
13 the Rippee case in which it elected to follow Mexia. So it
14 has not, automatically, elected to moot every case in which
15 there has been a subsequent election of compliance.

16 Q Mr. Resnick, what is the consequence of holding
17 an issue moot in a situation like this? Does the Board adjudi-
18 cation stand?

19 A No, Your Honor; there is no enforcement granted

20 Q Well, no enforcement, but the Board has issued
21 a final order.

22 A I suppose the order would no longer stand. You
23 are right, Your Honor.

24 Q And the finding of an unfair labor practice in
25 connection with therepresentation proceeding would stand.

1 A I believe it would, Your Honor.

2 Q That's not the way we ordinarily dispose of
3 something that's moot. Ordinarily we wipe the slate clean,
4 don't we?

5 A We don't view this as the classical case of
6 mootness, Your Honor, but only as mootness being a shorthand
7 term here for the Court deciding that the case was of so little
8 remaining significance that --

9 Q It would not be enforced, that is?

10 A Right.

11 Q But anyway, in this case, the adjudication
12 stood. The Board's adjudication stood. It was not vacated?

13 A It was not reversed. No, Your Honor.

14 Q You haven't yet made an argument that Courts
15 have to be very careful about having a prior restraint on
16 certain amendments, the exercise of First Amendment rights in
17 speaking to their employees.

18 A Your Honor, I feel very strongly and we argued
19 that position strenuously to the Court of Appeals below. We
20 didn't feel that that issue was before you here, but only the
21 question of how the Court of Appeals properly exercises its
22 discretion, but in this case, we think it's quite germane that
23 the First Amendment issue certainly had to be considered by the
24 Court of Appeals and they could take that into account when
25 determining whether there was enough to this case to justify

1 such a consideration.

2 We seek no broad of law, mooting every case in which
3 a certified election is held and indeed, we are sure that is
4 not the law. We seek only the concurrence of this Court in the
5 proposition that the Court of Appeals on the facts of our
6 particular case, had and did not abuse the discretion to dis-
7 miss the Board's enforcement petition.

8 Thank you.

9 MR. CHIEF JUSTICE BURGER: Thank you, Mr. Resnick.

10 Mr. Attorney General, you have about nine minutes
11 left if you wish to use it.

12 MR. KLEINDIENST: I won't burden the Court with more
13 than just a couple of minutes, if the Chief Justice please.

14 REBUTTAL ARGUMENT BY RICHARD G. KLEINDIENST,

15 DEPUTY ATTORNEY GENERAL, ON BEHALF OF THE

16 THE PETITIONER

17 MR. KLEINDIENST: I'd like to begin at the end and
18 respond to the question raised by the Chief Justice. Section
19 8(c) of the Act confers upon employers and employees free
20 speech rights and there is a means by which you can determine
21 whether or not your First Amendment rights under the Constitution
22 have been adequately protected under that section.

23 But I don't think that the Respondent company here
24 can pull itself up by its bootstraps with respect to the
25 position it takes in this case, because, although I was not

1 present when this case was argued before the Court of Appeals,
2 I have argued several such cases. I don't know what they were
3 thinking about or what the judges at the Court of Appeals were
4 thinking about, but I do know what the record says, with
5 respect to this whole question of mootness.

6 It says this, and it's on page 48 of the appendix.
7 and it's a per curiam statement by three judges: "During oral
8 argument in this Court, counsel for Raytheon made a suggestion
9 of mootness," and then the court went on to read the five
10 motions. And then the Court said: "Accordingly, on the authority
11 of General Engineering, Raytheon's motions are granted. The
12 proceedings are dismissed."

13 In General Engineering, Inc., it goes solely on the
14 question of mootness, and Mr. Justice Stewart raised the
15 question: "Well, how long has this General Engineering case
16 been around?" It was decided in 1962, Mr. Justice, but in
17 1963 the Seventh Circuit and in 1965 the Fourth Circuit, being
18 aware of the General Engineering case, refused to follow it
19 and followed a different result and, as a matter of fact,
20 relied upon the Second Circuit's decision in Clark Brothers in
21 1947 and I honestly believe that if the Ninth Circuit had
22 had before it the Mexia Textile case, and the Clark Brothers
23 case, they wouldn't have arrived at the results that they did
24 in General Engineering.

25 With respect to the question raised by Mr. Justice

1 White and Mr. Justice Brennan on what happens when you declare
2 it moot. What you have is a naked, ineffectual statement by
3 the National Labor Relations Board that an employer is engaged
4 in unfair labor practice conduct, but you can't do anything
5 about it. And I think that further complicates this situation,
6 because you would again have the total environment beclouded
7 by a statement by the National Labor Relations Board that this
8 company had engaged in illegal conduct and yet, if in fact, it
9 had, there couldn't be an order of the court to make them cut
10 it out and if it hadn't, I think this company would be under
11 the burden always of being accused of this type of conduct.

12 Q It would have some effect, would it not, Mr.
13 Attorney General, in the sense -- I'm speaking now of the exis-
14 tence of the determination of an unfair labor practice, that
15 if a new complaint were issued at a later time and the conduct
16 were a similar conduct, the Board certainly would have his eye
17 on the prior determination --

18 A I think what it would do, instead, Mr. Chief
19 Justice, would run right up to the Court of Appeals and say,
20 "You gave us an order, ordering these people not to do this and
21 they have done it and we want you to hold them guilty of
22 contempt.

23 Q Well, I'm going on the assumption that there
24 would be no continuing effect. The Ninth Circuit's judgment
25 was left standing and you had no enforcement order, there would

1 still be some impact on the unfair labor practice determination
2 itself; would there not?

3 A Well, that might have some impact on the Board's
4 decision. Then you would get into problems of whether or not
5 improper inferences or illegal inferences are brought as a
6 result of prior conduct.

7 I think the best way to clear the case up, really,
8 and get rid of this principle of law that inadvertently came
9 out of the Ninth Circuit, and it doesn't square itself with the
10 policy of this Court or the decisions of other circuits, is to
11 send it back there and ask them to find out whether, in fact,
12 this company engaged in unfair labor practice activities. If
13 they didn't then dismiss the whole kit and kaboodle and if they
14 did, then make them susceptible to a consent citation.

15 Q Well, that seems to me to be rather inconsistent
16 with what you said earlier that we seemed to concede that if
17 the Court of Appeals had made the determination that there
18 wasn't any substantial chance of any recurrence of this conduct
19 that it could have properly refused enforcement.

20 A No. If you interpreted my remarks as saying
21 that, Mr. Justice, I think you misunderstood me. I said that
22 there is conceivably some fact situation where they could. I
23 don't believe they exist in this kind of a case. And if you
24 got that impression from my remarks --

25 Q Well, I certainly did. You mean the -- a court

1 can find and it could be conceded by the union that, well,
2 there's really no meaningful chance that that conduct will ever
3 recur?

4 A I can --

5 Q And then, but nevertheless, we insist that you
6 adjudicate this unfair labor practice, which will take you a
7 lot of time and energy and then if you agree with the Board
8 you must then enter a cease and desist order.

9 A Oh, I agree with you on that, Mr. Justice,
10 but I do not agree that this is that kind of a case.

11 Q Well, I know, but that's another point. Why
12 should we -- you apparently think there is some standard by
13 which the mootness or nonenforceability should be judged.
14 And at the very least you claim the Court of Appeals didn't
15 apply it.

16 A Right.

17 Q And if there is that kind of a standard that
18 didn't apply, why shouldn't that have the job, not us, of
19 first applying the standard?

20 A Well, I think this Court has applied the stand-
21 ard generally, and I think the Ninth Circuit has misapplied it.
22 I don't believe that this record shows that there's no reason-
23 able expectation under any circumstances that this conduct --

24 Q I know, but why shouldn't the Court of Appeals
25 have that job as they do in the first instance under the right

1 standard?

2 A I fully agree with that.

3 Q If they did it under the wrong standard. I'm
4 not saying they did it under the wrong standard.

5 A Well, I fully agree; I just think they did it
6 under the wrong standard here. I fully agree with that, Mr.
7 Justice.

8 Thank you.

9 MR. CHIEF JUSTICE BURGER: Thank you, Mr. Attorney
10 General. Thank you for your submissions. The case is
11 submitted.

12 (Whereupon, at 2:30 o'clock p.m. the argument in the
13 above-entitled matter was concluded)

14

15

16

17

18

19

20

21

22

23

24

25