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PROCEEDINGS BEFORE
THE SUPREME COURT
OF THE
UNITED STATES

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CAPTION: UNIVERSITY OF PENNSYLVANIA, Petitioner V. EQUAL EMPLOYMENT
OPPORTUNITY COMMISSION

CASE NO: 88-493

PLACE: WASHINGTON, D.C.

DATE: November 7, 1989

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IN THE SUPREME COURT OF THE UNITED STATES

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UNIVERSITY OF PENNSYLVANIA, :
Petitioner, :
v. : No. 88-493
EQUAL EMPLOYMENT OPPORTUNITY :
COMMISSION :
-----x

Washington, D.C.
Tuesday, November 7, 1989

The above-entitled matter came on for oral
argument before the Supreme Court of the United States at
10:05 a.m.

APPEARANCES:

REX E. LEE, ESQ., Washington, D.C.; on behalf of the
Petitioner.
KENNETH W. STARR, ESQ., Solicitor General, Department of
Justice, Washington, D.C; on behalf of the
Respondent.

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1 As to those, it concluded that its ability in the
2 future to obtain confidential, candid evaluations
3 indispensable to its tenure determination would be
4 impaired if expectations of confidentiality were breached.

5 QUESTION: (Inaudible) peer review materials are
6 --

7 MR. LEE: Yes. They basically fall in two
8 categories, Justice White.

9 One is both outside and inside evaluations of
10 the candidate's work that are made by colleagues. Some
11 within the Wharton School and some from business schools
12 in other parts of the country.

13 And the others are the deliberative materials
14 similar to a confidential conference held in any context,
15 in which the persons responsible for making the tenure
16 determination meet, discuss, as the minutes of those kinds
17 of meetings.

18 The Third Circuit conceded that disclosure would
19 infringe the University's right to determine who may
20 teach. And both the Third Circuit and the government here
21 --

22 QUESTION: Conceded the University's right to
23 determine who may teach. Right according to what? State
24 law or --

25 MR. LEE: Well, its interest in deciding who may teach,

1 which we contend -- well, and really the government
2 concedes, that it is First Amendment based.

3 QUESTION: Well, Mr. Lee, that certainly is a
4 weak sort of a First Amendment interest and wouldn't the
5 same interest extend to employees of a newspaper or a
6 public advocacy organization or to a wide range of
7 employees? It strikes me as a rather minimal First
8 Amendment interest, if it is such.

9 MR. LEE: Well, at least -- for what, now? --
10 over 30 years the Court has acknowledged that academic
11 freedom is based in the First Amendment.

12 QUESTION: Well, but that's really language from
13 our cases where you're talking about a state university,
14 where you're talking about the state infringing it.

15 There is really no holding of this Court that
16 says that professors are any freer from state infringement
17 than any other type of people who might have freedom of
18 speech infringed.

19 MR. LEE: I think that's probably right, Mr.
20 Chief Justice, that in -- well Keyishian might be a
21 holding. There have been four instances in which the
22 Court has dealt with the issue, and in each instance there
23 has been -- the Court has said that the First Amendment
24 does include academic freedom and that academic freedom
25 includes the right to determine who may teach.

1 Now, to be sure, this is the first case that has
2 squarely raised that question. But at the very least --
3 at the very least -- it must be agreed, as I think it is
4 on all sides, that there are -- that it is a serious
5 constitutional issue. And as a consequence, as the cases
6 comes before this Court, there are two elements to the
7 issue.

8 The first is did Congress really intend to give
9 to the EEOC a completely unlimited, unqualified,
10 absolutist right to all peer review materials,
11 notwithstanding any absence of a particularized showing on
12 the part of government that it really needs it.

13 QUESTION: Well, if they're relevant?

14 MR. LEE: Excuse me?

15 QUESTION: A showing of relevance. A showing of
16 relevance.

17 MR. LEE: Yes.

18 QUESTION: And need.

19 MR. LEE: And it should be noted, Justice
20 O'Connor, that there is no dispute that these issues --
21 that these matters are relevant. And so that's the
22 question. Is relevance the only showing that must be
23 made?

24 But I want to nail down the extreme nature of
25 -- and therefore -- of the Third Circuit's holding, and,

1 therefore, the narrow nature of the issue that this Court
2 is being required to pass on today.

3 At the very least, there is a serious
4 constitutional question here, so that in deciding whether
5 --

6 QUESTION: What is this serious constitutional
7 question?

8 MR. LEE: It is this, Justice -- Mr. Chief
9 Justice. In order to carry out what we contend and
10 actually what this Court has said on four occasions is a
11 First Amendment-based right of academic freedom, and
12 particularly its component of who may teach, it is
13 essential that the University have available to it those
14 materials that will enable it to carry out -- to carry out
15 that determination.

16 I would invite your attention in that respect to
17 the briefs that have been filed by the Association --
18 American Association of University Professors and the
19 American Council on Education.

20 In the event that -- well, in the event that the
21 University does not have available to it these
22 confidential peer review materials, then there would be
23 substituted in its place a substitute system which would
24 rely on informal communications and in which merit would
25 be replaced by influence and connections.

1 QUESTION: But of course --

2 QUESTION: But what --

3 QUESTION: Excuse me.

4 QUESTION: Go ahead.

5 QUESTION: Go ahead, Chief Justice.

6 QUESTION: Well, what case is -- is the best
7 from this Court supporting a proposition that universities
8 have a First Amendment right to determine who should
9 teach?

10 MR. LEE: Four cases.

11 QUESTION: Well, what's the best one? I don't
12 need all four.

13 MR. LEE: The best one I would say is probably
14 Keyishian because it's a holding. But it in turn builds
15 on Justice Frankfurter's earlier dictum that the Court has
16 repeated on four occasions that the right to determine who
17 may teach is an aspect of First Amendment freedom that is
18 protected -- well, that is protected by the First
19 Amendment.

20 And, in a sense, the best case, though it does
21 not specifically --

22 QUESTION: Excuse me. Who has this right? I
23 mean, what if -- what if a state runs the university and
24 it says we think all hirings in the university are going
25 to be made by a committee of the Senate, would that be

1 unconstitutional?

2 MR. LEE: Excuse me?

3 QUESTION: I mean, I guess somebody has a right
4 to say who may teach, but does it have to be the faculty?
5 Is that --

6 MR. LEE: It -- it would be those who are
7 responsible for determining the academic affairs of the
8 university.

9 QUESTION: So it could be the Senate? You could
10 have a committee of the Senate --

11 MR. LEE: The faculty senate?

12 QUESTION: No. The Senate. The Senate of the
13 state.

14 MR. LEE: The state Senate?

15 QUESTION: Right.

16 MR. LEE: That would be a harder case, but, yes,
17 in that instance it -- it --

18 QUESTION: I suppose you could have the governor
19 decide.

20 MR. LEE: It would be a harder case.

21 QUESTION: Why?

22 MR. LEE: It would be a harder case.

23 QUESTION: That's my problem.

24 QUESTION: Why?

25 MR. LEE: Well --

1 QUESTION: I mean, what is the principle that --
2 that members of a faculty have a constitutional right to
3 -- to -- well, replicate themselves --

4 MR. LEE: In the event --

5 QUESTION: -- like amoeba or what?

6 (Laughter.)

7 MR. LEE: In the event that you had those kinds
8 of determinations that are central to the operation of the
9 academic mission of the university being operated, as it
10 never has, by someone in government, then it is that
11 entity that would enjoy the First Amendment freedom, yes.

12 QUESTION: So the government has a First
13 Amendment right. That's phenomenal.

14 MR. LEE: It is -- well, what you're posing for
15 me, of course, is a hypothetical that so far as I know
16 exists in no place. But the proper framework for analysis
17 under standard First Amendment principles established by
18 this Court is that when government -- the only government
19 in this case is the United States of America, the Equal
20 Employment Opportunity Commission, who seeks access to
21 these confidential peer review materials.

22 And when the government seeks to infringe upon a
23 constitutionally-protected right, then government must
24 show that that is supported by a compelling state interest
25 narrowly tailored to the achievement of that compelling

1 state interest.

2 It happens that throughout our universities today
3 those rights are exercised. Peer review, tenure
4 determinations are made by universities. And I want to
5 stress that there are two bases on which the Court can
6 find that those are entitled to some level of protection,
7 that there has to be at least some kind of a showing --
8 some kind of a showing -- that the government really needs
9 these materials.

10 QUESTION: Well, Mr. Lee, the -- the interest on
11 the other side in this case of a -- a faculty member to be
12 considered for tenure without the impermissible
13 consideration of race or gender seems to be a much more
14 direct constitutional right that we're talking about.

15 What about the -- the employee's constitutional
16 rights here?

17 MR. LEE: We fully concede --

18 QUESTION: And certainly these -- these
19 evaluations on which the tenure decision is based are of
20 critical importance. I can't imagine anything that would
21 be more relevant than an examination of those tenure
22 evaluation letters.

23 MR. LEE: There is no question that the right
24 to be free from discrimination is very important. And
25 there is no question that these documents are highly

1 relevant to that issue.

2 But we're not the ones who are advocating an
3 absolutist point of view that that's the only thing that
4 you take into account. We are the ones who are advocating
5 that the government's side of the balance scale, if you
6 will, is not permanently nailed to the floor. That you
7 have to take into account something on both sides of the
8 balance scale.

9 QUESTION: Well, didn't Congress do that when it
10 enacted Title VII?

11 MR. LEE: No. What Congress did when it enacted
12 Title VII was to determine that Title VII would be
13 applicable to universities. And the government makes a
14 great deal out of that proposition that Title VII is
15 applicable to universities.

16 We fully concede that. But that is not the
17 issue here. The issue is not whether Congress intended to
18 make Title VII applicable to universities. It is, rather,
19 whether Congress intended to give the EEOC access to peer
20 review materials. And on that particular issue, there is
21 nothing in the statute that indicates that Congress even
22 thought about the issue.

23 QUESTION: Well, Mr. Lee, despite your welcome
24 assurances that this is a narrow issue, I just can't see
25 it that way. As Justice O'Connor's first question

1 indicated, what about the right of the press to hire the
2 reporter that it wants or the editor that it wants, or the
3 movie producer to hire the screen writer that it wants?

4 All of those are very, very close to protected
5 First Amendment expression, core First Amendment
6 expression. And the Congress hasn't made any special
7 rules for them either.

8 So, the principle you're asking us to establish,
9 I respectfully suggest, is one of vast scope. It's not a
10 narrow issue at all.

11 MR. LEE: Justice Kennedy, I'm not aware of any
12 practice in any other context, employment context, that is
13 analogous to the one that has developed with respect to
14 the exercise of the determination of who may teach.

15 In the industrial context, in any other context,
16 those decisions are made not by peers, not by colleagues,
17 but by supervisors. And what we have here is something
18 very analogous to recommendations that you get when you
19 hire law clerks, and I guess that's the closest analogy
20 that I can think of.

21 It just doesn't work that way in other contexts.
22 And what we have here --

23 QUESTION: Well, what we get are all letters
24 saying they're wonderful.

25 (Laughter.)

1 MR. LEE: Really, not all of them. Not all of
2 them.

3 QUESTION: I agree with that. There are some --
4 (Laughter.)

5 MR. LEE: And -- and that is the point, Justice
6 Blackmun and Justice O'Connor. That's what you would get
7 if those letters were made public.

8 And that's what we fear here. There just is no
9 analogy to what is at stake here.

10 QUESTION: Mr. Lee, what about in the medical
11 field? Letters of recommendations as to the physician's
12 being given staff privileges at a hospital?

13 MR. LEE: Justice Blackmun, you would be far
14 more aware of how that one works than I am. But I will
15 tell you -- and this is developed in our brief -- that in
16 the medical context, state laws as a matter of -- state
17 laws generally protect those kinds of medical peer review
18 evaluations. And that may be another one that comes
19 fairly close to what we're talking about here.

20 In any event --

21 QUESTION: It seems to me, Mr. Lee, that the
22 very fact that the tenure system is recognized and
23 established gives it a certain institutional strength that
24 can resist any pressures that a contrary holding might
25 have -- holding contrary to your position.

1 Whereas, if we spread it to the newspaper world
2 and so forth, there might be a tendency for newspaper
3 people to be very cautious about recommendations. But the
4 very fact that it's established seems to me to cut
5 somewhat against you. There is a resiliency here, an
6 ability to adopt.

7 MR. LEE: Uh-huh. It really cuts in two
8 directions, Justice Kennedy. What you say is correct.
9 There is some resiliency to it.

10 And that is why in the event that what were
11 adopted is what we're advocating, not an absolutist test
12 on our side but a qualified privilege such as the Seventh
13 Circuit has adopted, or a balancing test such as the
14 Second Circuit has adopted, so that people who give these
15 evaluations will know that there will not be routine
16 disclosure but that in the event a court, after careful
17 consideration determines that the case is strong enough
18 that it needs to be -- that it needs to be disclosed, then
19 I think people will continue to give those assurances or
20 to give those evaluations in that kind of context.

21 But I will tell you -- and this is not just my
22 own point of view. It is substantiated by the
23 Association of American University -- the American
24 Association of University Professors, the AAUP, the
25 American Council on Education and two very prominent

1 educators -- and all these are referred to in the briefs
2 -- David Reisman and Paul Mishkin.

3 If what you have is the Third Circuit's view
4 becoming the national law on this subject, then there is
5 going to develop in place of this confidentiality-based
6 objective system -- there is going to have to be some kind
7 of a replacement system for evaluation.

8 As Professor Reisman said, it's going to be the
9 informal telephone call that will replace the confidential
10 peer review evaluation, and merit and objectivity will be
11 replaced by informality and connections.

12 Instead of equality being the governing
13 standard, it will be, in its place, favoritism and
14 informal relationships.

15 QUESTION: Why is that, Mr. Lee? Are academics
16 so -- so cowardly that they won't say openly what -- what
17 they're willing to say confidentially? I mean, isn't
18 there something in fact unattractive about a system in
19 which the applicant for a job is given it or denied it on
20 the basis of statements that he never -- he never learns?
21 He doesn't -- doesn't know why the trap door has been
22 pulled, he's just gone?

23 MR. LEE: Well, as you well know, Justice
24 Scalia, there are in my profession a few cowards. But
25 that isn't the principal reason that we're concerned here.

1 Confidentiality is just as important in the
2 academic setting, and the need to keep certain kinds of
3 communications confidential is just as important in the
4 academic setting as it is in the governmental setting.
5 The same kind of thing that led this Court in United
6 States v. Nixon to announce that there was a confidential
7 privilege for communications among government servants.
8 And it's not just a matter of --

9 QUESTION: Well, wait. But while you're talking
10 about an analogy to the Executive Branch, didn't we go
11 through this in the Executive Branch a number of years ago
12 when all executive agencies that get recommendations with
13 regard to potential hirees send notices to people whose
14 advice is asked about the qualifications telling them that
15 this may be made public?

16 Isn't it true that that material can be made --
17 can be received by the individual under the Freedom of
18 Information Act?

19 MR. LEE: Yes. And if -- if -- yes, that is
20 true that that has --

21 QUESTION: And it hasn't destroyed the
22 Executive Branch.

23 MR. LEE: No, but what it does not apply to,
24 Justice Scalia, is certain kinds of relationships that in
25 their very nature, in their very nature, require

1 confidentiality in order to function.

2 This Court requires that certain relationships,
3 certain communications be kept confidential. The same is
4 true of Congress and the same is true of the Executive
5 Branch and the Freedom of Information Act does not apply
6 to this.

7 And I want to make the point that it is more
8 than just -- than just weakness. If A is asked to express
9 a view about B, and particularly to compare B with C and
10 D, and that information -- and it is perfectly candid,
11 perfectly open -- and then that is disclosed, that affects
12 A's relationship for the rest of his professional career
13 not only with B but also with C and with D.

14 What I want to bring you back to is the
15 proposition why -- what is there on the other side of the
16 balance scale?

17 The government says that if anything other than
18 its absolutist point of view is brought into play, then it
19 will impede its enforcement efforts. My answer to that is
20 that the government need not speculate about what the
21 effect would be of some kind of a balancing test because
22 for the best part of this decade the government has had
23 experience in two circuits, the Second and the Seventh,
24 which are the home of hundreds of colleges and
25 universities with this kind of a system.

1 It need not speculate as to what the effect of
2 that kind of a system would be. It knows, and it isn't
3 telling, notwithstanding several invitations that we have
4 given them, as to what their experience has been. If it
5 had really caused problems, then the government would not
6 have opposed certiorari twice --

7 QUESTION: Well, wouldn't -- wouldn't your
8 concerns be partially satisfied at least, Mr. Lee, by the
9 adoption of some sort of a privilege such as
10 attorney/client that perhaps qualified the general rule of
11 Oklahoma Press v. Walling?

12 MR. LEE: Yes. Yes, it would. Yes, it would.
13 That's all we're -- and that's why I say it's very narrow.

14 QUESTION: Well, you know, but the
15 attorney/client privilege doesn't depend on any concept
16 that the attorney/client relationship is protected by the
17 First Amendment.

18 MR. LEE: And you need not reach that First
19 Amendment issue in order to adopt that. This Court has
20 the ultimate authority under the rules of evidence to say
21 what the rules of evidence are. And if you prefer not to
22 base it on the First Amendment, then that, of course, is a
23 -- is a -- is a alternative that this Court can certainly
24 take.

25 QUESTION: But you really want to just construe

1 Title VII.

2 MR. LEE: That is correct. It could be done,
3 Justice White, by construing Title VII and no one takes
4 Title VII literally at its literal language because if
5 Title VII did entitle the government to all relevant
6 evidence, then that would include privileged material and
7 even the government concedes that that is not the case.
8 That's one round.

9 Another is to say that you construe these
10 statutes in such a way as to avoid serious constitutional
11 questions, and, at the very least, the Court would have
12 some explaining to do as to what it really meant when on
13 four separate occasions it did say that academic freedom
14 is based in the -- in the First Amendment. Finally, it
15 could be done simply as a matter of a rule of evidence.

16 But all that needs to be done to reverse the
17 Third Circuit is to say that on any one of those bases the
18 government's side of the balance scale is not permanently
19 nailed to the floor, that something counts on our side.

20 QUESTION: I'll -- well what would be enough for
21 the government to -- for the EEOC to show or for the
22 plaintiff to show --

23 MR. LEE: Yes.

24 QUESTION: How would they ever make that
25 showing?

1 MR. LEE: Here's what I believe should be done,
2 Justice White. And as I understand it, this is the way it
3 works, from my reading of the Notre Dame case and the Gray
4 case. Here I think is the way it works.

5 The first thing they do is to -- the first thing
6 that they would do is to look at the complaint on its face
7 and the complaint on its face says such things as that
8 Wharton is not interested in China-related research and
9 that there had been some sexual harassment.

10 Those kinds of claims can be investigated
11 without ever getting into confidential materials. And
12 then there are other investigations that the court -- that
13 the EEOC could make with materials that are non-peer
14 review, that are available to it.

15 All we're really asking is -- at some point in
16 time the government is going to have to examine the
17 materials that it already has that we have given them and
18 materials -- non-peer review materials that we have
19 already given them --

20 QUESTION: What -- what level of -- what
21 threshold does the plaintiff have to -- have to surpass to
22 get these materials?

23 MR. LEE: Under the Seventh Circuit's view it's
24 a particularized showing of need.

25 QUESTION: What does that mean?

1 MR. LEE: I think it means -- I think it means
2 that they have to say -- that they have to show that the
3 materials, the non-privileged materials --

4 QUESTION: Is it probable cause -- the probable
5 cause standard?

6 MR. LEE: Well, at least -- all you have to do
7 to avoid -- to reverse the Third Circuit is any kind of a
8 showing. But I would --

9 QUESTION: Well, I know, but I don't --

10 MR. LEE: Yeah, all right.

11 QUESTION: Might like to know what it means.

12 MR. LEE: All right. All right. All right.

13 (Laughter.)

14 QUESTION: Mr. Lee, educate me a little bit.
15 Where did the concept of tenure come from and how
16 widespread is its use? Does every university in this
17 country use the tenure plan?

18 MR. LEE: Not ever university in this country
19 does. In my opinion, Justice Blackmun, it is the majority
20 and certainly among the -- well, it is the majority.

21 QUESTION: Now, you are a president of a
22 university, I take it? It's employed at --

23 MR. LEE: Yes. Yes.

24 QUESTION: Is it imposed -- by what? By the
25 faculty?

1 MR. LEE: It is a long-standing practice that
2 really is rooted in academic freedom. There is a classic
3 statement on tenure that has been issued by the AAUP,
4 which incidentally is the organization whose principal
5 responsibility is the care of all interests of university
6 professors.

7 And the interests of university professors are
8 on both sides, and the way they balance that is by saying
9 that tenure should continue, that confidential peer review
10 materials should be protected unless some kind of a
11 threshold showing can be made I think basically of need.
12 Inadequacy of other materials that are non-privileged for
13 the government's purpose. And only on those --

14 QUESTION: And certainly the --

15 MR. LEE: -- only under those circumstances.

16 QUESTION: And certainly the denial of tenure
17 can -- can ruin a career, can it not?

18 MR. LEE: There is no question about that. And
19 there may very well be -- there will be instances under
20 our test in which these do have to be disclosed.

21 QUESTION: (Inaudible.) If somebody says, well,
22 I've looked around and I can't find any other material, I
23 have to have this or I'm out of court, is that enough?

24 MR. LEE: Probably so. But we would like that
25 --

1 QUESTION: That's easy.

2 MR. LEE: We would like that decision -- no.
3 But we would like that decision to be made by a judge with
4 us having an opportunity to say, but, look, we can supply
5 these other materials for you. What is it that you want?
6 We can supply these other materials for you that may be
7 sufficient.

8 QUESTION: Are you arguing that this applies
9 only to tenure review decisions? Why -- why don't the
10 same principles apply to the initial hiring of --

11 MR. LEE: They would.

12 QUESTION: -- an academic? They would?

13 MR. LEE: They certainly would.

14 QUESTION: So it's not just -- not just --

15 MR. LEE: That is correct.

16 QUESTION: It's all -- all decisions on hiring
17 or tenure made by academic --

18 MR. LEE: That is also part of who may teach.

19 I'd like to save the rest of my time --

20 QUESTION: Mr. Lee, just one more point. It
21 seems to me that this is not a question where we have the
22 First Amendment on one side and employment policies on the
23 other because a person from a racial minority or a woman
24 on a faculty where men are not represented has her own
25 very strong First Amendment right in participating in this

1 principle -- in this privilege of academic freedom that
2 you're defending.

3 MR. LEE: I agree.

4 QUESTION: So it seems to me that they also have
5 a First Amendment right.

6 MR. LEE: And it is they for whom I am speaking.
7 Thank you.

8 QUESTION: Thank you, Mr. Lee.
9 General Starr.

10 ORAL ARGUMENT OF KENNETH W. STARR

11 ON BEHALF OF THE PETITIONER

12 MR. STARR: Mr. Chief Justice, and may it please
13 the Court:

14 In our view, four broad considerations should
15 guide this Court's analysis in this case.

16 The first is that privileges, although fostering
17 important relationships, also stand as obstacles to the
18 ascertainment of truth. Justice Stewart put it very well
19 in Trammel against the United States. There, in his
20 separate opinion, he said any rule that impedes the
21 discovery of truth impedes as well the doing of justice.
22 And thus this Court has been --

23 QUESTION: You might even say that about the
24 exclusionary rule, can't you?

25 MR. STARR: It could indeed, and this Court has

1 recognized any number of exceptions to that rule by virtue
2 of the concerns about impediments to the ascertainment of
3 truth.

4 But the Court, Justice Blackmun, has been reluctant
5 to recognize privileges that have not enjoyed the sanction
6 of law.

7 Second, the recognition of privileges is a
8 well-established function of the judiciary. We do not
9 quarrel with that. But in our view, the Court should not,
10 respectfully, engage in that exercise in this context.
11 The context of a comprehensive Congressional regime
12 embodied in Title VII and in which Congress made a policy
13 choice with respect to the coverage of colleges and
14 universities in the face of expressions of concern about
15 academic freedom much in the nature of what we have heard
16 this morning.

17 That is especially so. The factor counseling
18 restraint is very powerful, whereas here there is no
19 effort on the part of the government to impose any sort of
20 orthodoxy of ideas. Rather, the government is seeking to
21 vindicate a powerful national interest in the eradication
22 of invidious discrimination.

23 Third, the need for confidentiality, which has
24 been so vigorously advanced before you, is by no means
25 crystal clear. As evidenced by the practices of many

1 colleges and universities, reflected in the Bednash study
2 that is described at pages 31 and 32 of our brief. Any
3 number of colleges and universities follow a very
4 different vision, a vision of basic human dignity, of
5 treating all individuals in the intellectual community
6 with dignity, including describing for them why the trap
7 door has opened.

8 Fourth, and final --

9 QUESTION: Which colleges are those? Is there
10 any indication of who they are?

11 MR. STARR: They are not identified in our
12 brief, but they run a fairly substantial gamut, as we
13 describe at pages 31 and 32, approximately 20 percent of
14 the surveyed colleges, approximately 100 colleges and
15 universities responded to the survey do provide
16 information either with respect to inside peer reviewers
17 or outside peer reviewers. We don't quarrel with --

18 QUESTION: Just give me a few of the best known.
19 I'm -- you know --

20 MR. STARR: I am unable to give you specific
21 names and verses. A number of these colleges, indeed,
22 were protected in terms of confidentiality, as I
23 understand it, in the study.

24 (Laughter.)

25 MR. STARR: That, however, does not intrude into

1 my argument.

2 QUESTION: You hope.

3 (Laughter.)

4 MR. STARR: I hope you will be convinced that my
5 confidence is well-founded.

6 QUESTION: You say they furnish information,
7 but do they furnish the materials?

8 MR. STARR: A substantial percentage, not the
9 majority --

10 QUESTION: I know, but --

11 MR. STARR: A substantial percentage --

12 QUESTION: -- let's just take any --

13 MR. STARR: -- furnish the materials --

14 QUESTION: Actually furnish the written
15 materials --

16 MR. STARR: That is correct.

17 QUESTION: -- they just don't summarize it or
18 just say, now here was really the reason? Do they
19 disclose who said what?

20 MR. STARR: They disclose everything.

21 QUESTION: Okay.

22 MR. STARR: They disclose everything.

23 QUESTION: Then you're really giving up
24 something. Now, maybe it's not very much. But I think
25 it's very difficult to believe that one is going to be as

1 candid when you know that the person that you're reviewing
2 is going to see the thing as when you're not. It's been
3 well-said that all comparisons are invidious, and that's
4 certainly true here.

5 MR. STARR: I don't think there's any question
6 that confidentiality is of value. We don't question that.
7 That value is trumped here by Congress' visitation to this
8 subject, its determination in 1972 to eliminate an
9 exemption that colleges and universities had previously
10 enjoyed by reasons, among other things, of concerns about
11 academic freedom.

12 But in extending Title VII's coverage in 1972,
13 Congress was acting not just on the basis of the nation's
14 moral commitment to eliminate invidious discrimination,
15 but out of the Congress' express concern with
16 discrimination in higher education, discrimination that
17 was especially difficult in terms of the barriers being
18 placed before women and before blacks and other
19 minorities.

20 And that is why Congress saw fit, over the
21 objections of those who said this will curtail academic
22 freedom, the confidentiality process that has been
23 previously enjoyed and has characterized the tenure review
24 process, that will all come to an end. And the Congress
25 acted in the face of those very concerns and extended

1 Title VII's coverage.

2 QUESTION: Did you mention before or --

3 MR. STARR: I think I was deflected. Thank you,
4 Justice White.

5 QUESTION: Yes.

6 MR. STARR: The proposed qualified privilege
7 that we have heard here, or the balancing test -- we've
8 been told that they will be happy with either -- will, I
9 think in all likelihood from what we have heard this
10 morning, produce evermore of the wasteful unproductive
11 preliminary kinds of litigation that besets an already
12 overcrowded federal system.

13 In the Gray case, the Second Circuit case, is a
14 prime example of there -- that. There the District Court
15 fashioned a balancing test, applied the balancing test
16 after engage -- after the parties had engaged in
17 discovery, concluded that the private civil rights
18 plaintiff there did not in fact need these materials.

19 The case went upstairs at Foley Square. The
20 case was fully briefed, fully argued, and the Second
21 Circuit unanimously disagreed. It said, no, we strike the
22 balance differently.

23 And yet the benefits that would accrue to the
24 academy from this sort of regime that Mr. Lee is urging
25 upon you are quite marginal. This information, when we're

1 talking about a Commission investigation, will not
2 atypically need to be turned over to the Commission
3 anyway. In fact, it's clear in this case and this kind of
4 case that the Commission must have this information in
5 order to do its job, and the amici seem to realize that.

6 QUESTION: Could I ask, why do they need the
7 names of the people who have furnished these opinions?

8 MR. STARR: They need the names -- pardon me.
9 Let me make one preliminary point, if I may. That is, the
10 Third Circuit has left open on remand the subject of
11 redaction. So this Court need not in fact address that
12 point.

13 The Commission, however, as a --

14 QUESTION: (Inaudible) address that?

15 MR. STARR: I'm happy to address it in response
16 to the question.

17 QUESTION: No, but are you addressing it in your
18 argument? Have you been addressing it? Are you making
19 the argument that you need all this material?

20 MR. STARR: Our argument is indeed that we need
21 unencumbered access to it.

22 QUESTION: Including names?

23 MR. STARR: Including names. We need to know
24 names, among other things, to determine whether the
25 appropriate procedures were followed, whether the same

1 kinds of procedures were followed with respect to
2 Professor Tung as were followed in other instances.

3 It is very easy -- we are advised it is very easy to
4 skew a tenure review process by determining who will be
5 the reviewers.

6 QUESTION: General Starr, many years ago -- and
7 we've held it for many years -- that there are no
8 limitations on government investigatory requests except
9 that they have to be relevant to the -- to a subject.
10 Maybe those decisions, which go back well before the
11 Administrative Procedure Act, maybe we ought to reconsider
12 them.

13 Why can't an investigatory request be arbitrary
14 and capricious --

15 MR. STARR: Oh, I think --

16 QUESTION: -- the way some other -- I mean, even
17 if it is marginally relevant, why can't it be arbitrary or
18 capricious and therefore be --

19 MR. STARR: Oh, I think it could.

20 QUESTION: -- subject to review under the APA?

21 MR. STARR: I think it could. I think that the
22 Commission's subpoena enforcement power is in fact subject
23 to Fourth Amendment review, determining whether this is
24 unduly burdensome, unduly oppressive. It's certainly,
25 with respect to arbitrariness and caprice, is in fact

1 subject to any kind of allegation that the inquiry, the
2 investigation by the Commission, is being undertaken from
3 improper motive. That's well-established in the law and
4 we don't quarrel with it.

5 QUESTION: Well, but arbitrary and capricious
6 means more than just improper motive. It means your modus
7 may be very good but you've gone too far, it's absolutely
8 unreasonable. And I think that's essentially what -- what
9 Mr. Lee is arguing here, that it's unreasonable in this
10 context to ask for this kind of information when you have
11 no reason to believe there's any offense on the basis of
12 all the other information.

13 MR. STARR: Well, but that is not so at all,
14 with all due respect. In fact, to the contrary.

15 Let us walk back and see what happened in this
16 case. Very briefly, Professor Tung files her charge. Her
17 charge has any number of highly specific allegations.

18 The Commission then undertakes an investigation
19 which consumed a year. It was only at the conclusion of
20 that year-long investigation, including meeting with the
21 University, receiving documents that the University
22 provided, that the Commission decided at the district
23 director level that it needed this information in order to
24 determine whether in fact there was reasonable cause to
25 believe that Professor Tung had been the victim of

1 discrimination.

2 That determination was made here. That is
3 consistent with the EEOC's Compliance Manual.

4 We are being told that we are engaged in wide open
5 casual inquiries which would in fact sound in the nature
6 of arbitrary and capricious conduct that --

7 QUESTION: Well, Mr. Starr -- General Starr, it
8 seems to me that the Third Circuit certainly thought at
9 least that furnishing the names might not be as relevant
10 and not as necessary and that that could be redacted.

11 Now, it seems to me there ought to be perhaps
12 some residual power in the court to determine the degree
13 of relevance and perhaps to redact names if it thought
14 that wasn't essential.

15 MR. STARR: We have not cross-petitioned with
16 respect to the Third Circuit's determination, not that
17 there should be redaction but that redaction is open for
18 litigation at the district court.

19 And we would urge this Court not to in fact
20 interfere with that process. That we will in fact will
21 have to in fact determine, based upon our analysis of this
22 file, whether we under the circumstances in the Third
23 Circuit will litigate in favor of unencumbered access.

24 But we think the presumptive rule must be what
25 Congress intended, which is unencumbered access.

1 QUESTION: Well, is the government retreating at
2 all from the rule of Oklahoma Press against Walling, which
3 certainly doesn't talk about any sort of arbitrary and
4 capricious review for subpoenas but speaks in terms of if
5 it's reasonably thought to be relevant, that's the end of
6 it?

7 MR. STARR: I am not retreating at all. What I
8 sought to clarify in response to Justice Scalia's question
9 was that, as I understand the law, a government subpoena
10 is under existing law subject to challenge not only on
11 relevancy grounds but on Fourth Amendment grounds and on
12 grounds that it is motivated by an impermissible purpose.
13 That is the extent to which I would agree that the --

14 QUESTION: An impermissible purpose? What?
15 Being discrimination on the basis of race or something?

16 MR. STARR: No. An improper motive on the part
17 of the government agency to harass, to act vexatiously,
18 arbitrarily against a subject on subpoena. Singling
19 someone out arbitrarily for some improper motivation.

20 I was going to say that in --

21 QUESTION: I think you've changed your answer to
22 me then. You would not be willing to have the
23 Administrative Procedure Act standard of arbitrary and
24 capricious apply to investigatory requests.

25 MR. STARR: I'm not sure that the issue --

1 QUESTION: Well, that standard goes well beyond
2 bad, bad motive.

3 MR. STARR: I haven't taken this through an APA
4 analysis. I'm not at all sure that the issuance of a
5 subpoena sounds in the nature of agency action. It may
6 very well be. I have not, frankly, thought that through
7 as to whether this would be subject to APA review. They
8 haven't sought that. That isn't what's being argued
9 before you at all.

10 But what I do know is that there are certain
11 limitations, in response to your earlier question, going
12 beyond relevancy that in fact settled law would permit a
13 district Court to inquire into. I wanted to give the
14 Court assurance that this is not casual routine disclosure
15 that's being requested.

16 The EEOC Compliance Manual is quite clear that
17 the Commission has the authority that Congress gave it --
18 Section 710 of Title VII -- to issue subpoenas to obtain
19 access to evidence. But here's the operative language, a
20 subpoena should be issued only after all other means of
21 eliciting information have failed.

22 This is not private litigation. This is not
23 litigation mounted under the Federal Rules of Civil
24 Procedure with its very generous discovery provision --
25 provisions. This is litigation under a subpoena that has

1 been issued by an agency that Congress established with
2 the specific mission of investigating charges of invidious
3 discrimination.

4 Now, Mr. Lee --

5 QUESTION: General Starr, that provision you
6 read, really that doesn't say anything except you've got
7 to try and get it informally. If you ask for it over and
8 over again and they keep saying no, then you go ahead and
9 get through the subpoena. That's all that says.

10 MR. STARR: That is a restraint. This is an --
11 Justice Stevens, I don't over-argue the point. The point
12 is a very simple one. That this is an orderly process in
13 which the Commission is called upon by its own procedures
14 to engage in. It engaged in that orderly process here.
15 This is not the wide open --

16 QUESTION: No, but you're basing -- as I
17 understand you, what you're saying is if you go about in
18 an orderly and polite way requesting peer review reports
19 and they keep saying, we're not going to give them to you,
20 and you keep saying we need them in order to make a full
21 investigation, you're going to issue the subpoena and you
22 have an unencumbered right to have the subpoena complied
23 with.

24 MR. STARR: Absolutely. Absolutely. My point
25 is narrow --

1 QUESTION: You don't have to prove that you
2 tried with other relevant information to prove the charge.

3 MR. STARR: That's quite right. My point is
4 that the Commission's standards, unlike a private
5 plaintiff, are that it must have determined that it needs
6 this information. That's not what the statute imposes
7 upon it. It gives it a right, as we read the operative
8 statute -- 709(a) speaks very broadly in terms of what we
9 see as a right of unencumbered access, subject, obviously,
10 to existing privileges.

11 QUESTION: But it seems to me not an
12 unreasonable construction of the problem to say that the
13 information that's most relevant in a case like this is
14 the confidential information upon which the decision was
15 made, so you're almost always going to want it and ask for
16 it.

17 I mean, I'm not saying that's wrong, but it
18 seems to be a perfectly normal enforcement practice.

19 MR. STARR: I agree that it's normal enforcement
20 practice. The comfort I can give to those members, if
21 any, of the Court who are concerned in this respect is
22 that if the nature of the defense -- if the nature of the
23 defense is that this individual was denied tenure on
24 grounds of misconduct, on grounds of dereliction of duty,
25 it may very well be that in certain circumstances -- and

1 we saw that in Chief Judge Franklin Waters' opinion in the
2 Arkansas case -- that there may be circumstances where it
3 would not indeed be necessary and perhaps not even
4 relevant.

5 QUESTION: You aren't really suggesting that
6 it's necessary for the Commission to cross some threshold
7 --

8 MR. STARR: Not at all.

9 QUESTION: -- other than relevance?

10 MR. STARR: That is correct. The assurance I'm
11 giving the Court is this. We are suggesting to the Court
12 --

13 QUESTION: Now, you don't want us to say as
14 long as --

15 QUESTION: While the Commission sits.

16 QUESTION: As long as --

17 (Laughter.)

18 QUESTION: As long as the Commission continues
19 to -- to say they have to make -- to show some special
20 need, they may do it.

21 MR. STARR: Indeed not. Our view of what
22 Congress has provided in Title VII is a right of access to
23 any evidence that is relevant. It is clearly relevant
24 here. It is powerfully relevant here in light of the
25 steps that the Commission has taken.

1 What you're being urged to do is a policy matter
2 -- we are involved in two things. We are talking about
3 interpretation of the statute. We are also being told
4 that there are profound First Amendment interests at
5 stake.

6 What I am urging upon the Court is that in this
7 context of a Commission inquiry, as opposed to those
8 concerns that might be generated in private litigation,
9 there are constraints in which the Commission operates and
10 that, combined with the powerful right of access given to
11 the Commission by Congress, counsels very powerfully it
12 seems to us in favor of affirmance in this case.

13 QUESTION: General Starr, can I talk about the
14 slippery slope argument that the -- that the government
15 makes that if you do it for academics, you've got to do it
16 for everybody, there's really no basis for drawing the
17 line here.

18 Can you think of any other group where -- the
19 point made by the Petitioners here is that this is a
20 different field, that it's an area where the people who
21 make the recommendations are part of a unit that's a very
22 close association. The people who say my colleague
23 deserves it or doesn't deserve it have to live with that
24 colleague in a very close academic association for life
25 tenure. Scary thought.

1 (Laughter.)

2 QUESTION: Now, isn't -- isn't that -- isn't
3 that -- isn't that different from any other situation you
4 can think of?

5 MR. STARR: I certainly can't think of an exact
6 parallel. I have to concede that, that this is not
7 exactly like the newsroom.

8 The argument that's being advanced, though, is
9 because of what is not our particular governance. It is
10 the fact that we should be shielded by the mantle of the
11 First Amendment from -- from a congressionally authorized
12 and indeed mandated -- because the Commission is obliged
13 to investigate charges of discrimination -- that in fact
14 a decision was not made on academic grounds.

15 What Dr. Tung is telling the Commission -- and
16 she has convinced the Commission that it must go forward
17 with her investigation -- is that she was denied tenure by
18 virtue of invidious discrimination. And she was very
19 specific in her charges, identifying a specific person as
20 leading the effort to deny her tenure in the face of a
21 favorable vote by her faculty department -- by her
22 department, by her colleagues in the department.

23 I will not suggest to the Court, however, that
24 newsrooms are governed in precisely in the same way. But
25 I don't think that should give the Court pause. What the

1 Court has been urged is to create a special haven by
2 virtue of the historic method of governance of
3 universities and thereby prevent the Commission from
4 discharging its duties effectively. And that, I think,
5 the Court should not do.

6 QUESTION: I suppose that if -- that if the
7 Commission just dropped this case and issued a right to
8 sue letter and there was a suit that if this privilege is
9 available, discovery -- she could not discover these
10 materials.

11 MR. STARR: That's quite right. If the
12 privilege were available, she would not be able to
13 discover these materials.

14 We would urge, Justice White, the Court to
15 consider this case on its facts, as the Court has done in
16 privilege cases. In Upjohn, in the Ewing case, in the
17 Horowitz case, the Court has been very cautious in
18 proceeding step by step.

19 I don't think your ruling in this case -- the
20 Court's ruling -- need go any farther than determining the
21 Commission's right of access as opposed to the right of
22 access of private litigants.

23 QUESTION: On what basis did the court of
24 appeals remand on the redaction issue? Why did they think
25 there was a case for a redaction perhaps? Was it sort of

1 a First Amendment concern or --

2 MR. STARR: It was broadly stated
3 confidentiality concerns that there might not in fact be a
4 need for this. It was --

5 QUESTION: It was sort of an evidentiary thing?

6 MR. STARR: Certainly leaving it opened for evidence
7 to be adduced as to whether in fact the Commission needed
8 this information. We think that is unfortunate, but we
9 are prepared to litigate that. We did not cross-petition.

10 There are several points I want to make with
11 respect to what is underlying the arguments that have
12 been advanced before you. And that is academic freedom.

13 This inquiry into the university's
14 decision-making process has nothing to do with the world
15 of ideas. This is not Sweezy against New Hampshire, a
16 governmental inquiry into what was being said in the
17 lecture room. It is not Keyishian v. the Board of Regents
18 where the Court was concerned with a governmental effort
19 to cast, in the Court's words, a pall of orthodoxy over
20 the classroom.

21 There is no effort to ferret out associations,
22 which has so troubled this Court over recent decades.
23 Shelton against Tucker, Bates against Little Rock; the
24 great cases, NAACP v. Alabama; in the political setting,
25 Buckley against Valeo. This is not that.

1 As the Fifth Circuit stated so forcefully in the
2 In re Dinnan case, there is no attempt by the government
3 in discrimination cases to suppress ideas.

4 QUESTION: Well, in a non-Title VII case the
5 professor is denied tenure and he sues and claims that
6 he's been denied tenure because his membership in some
7 party. And he wants the peer review materials. So I
8 think the issue -- it does involve the world of ideas, I
9 suppose.

10 MR. STARR: It certainly could, depending on the
11 grounds of the university's decision and on what the
12 charge of -- what the allegation is. That would sound --

13 QUESTION: Well, he claims he --

14 MR. STARR: -- on the nature of a First
15 Amendment violation.

16 QUESTION: He claims he's been denied tenure
17 because of his membership in some party.

18 MR. STARR: That's right. That would be a
19 violation of the First Amendment. And in fact, it seems
20 --

21 QUESTION: If it's a public university.

22 MR. STARR: At a public -- precisely. That's
23 right. I assume that in fact this was, in the
24 hypothetical, a state university.

25 With respect to the university's right to

1 determine who will teach, which is one of the academic
2 freedoms that Justice Frankfurter identified in his
3 concurring opinion, that right, too, is not upon analysis
4 genuinely implicated by this subpoena.

5 The Commission is certainly not telling the
6 University of Pennsylvania and the Wharton School who they
7 may promote. The governmental inquiry is very narrow,
8 it's surgically precise and it relates to interests of
9 compelling importance to the nation.

10 QUESTION: The inquiry is, but not the -- not
11 the collection of information to pursue the inquiry. As a
12 policy matter, I'd feel a lot more comfortable, General
13 Starr if you could say -- but I gather from your argument
14 that you can't -- that the EEOC does not automatically
15 request all of these things whenever there is a complaint
16 filed by an academic. So that in effect an academic can
17 say to the -- to the faculty, you promote me or -- whether
18 I deserve it or not and whether there is any hint or
19 discrimination or not, you're going to have to disclose
20 all the peer review reports about me.

21 MR. STARR: A case can be washed out by the
22 Commission at any point. It can wash out a complaint, a
23 charge that is filed, at the moment it interviews the
24 charging party and concludes that she is incredible, not
25 worthy of belief, it can wash out. There will be no

1 automatic access.

2 In fact, the Commission's records show that with
3 respect to the substantial number of tenure charges, of
4 tenure-related charges of discrimination in recent years,
5 there have been a grand total of three subpoenas issue two
6 of which have been issued to the University of
7 Pennsylvania.

8 The Commission does not in fact engage in a
9 scorched-earth litigation policy. It is charged by
10 Congress to carry out its mission in order --

11 QUESTION: But, Counsel, some -- some plaintiffs
12 do -- there have been any number of suits in the district
13 courts where teachers who are denied tenure or appointment
14 do follow a scorched-earth policy. And the privilege
15 argument Mr. Lee is advancing to us would cover that.

16 MR. STARR: It certainly would cover that. I
17 would urge the Court, for reasons already stated, not to
18 deal with the scorched-earth case here. This is not that
19 case. The Commission has not been accused, at least
20 fairly, of engaging in a scorched-earth litigation policy.
21 It does not do so, and, in fact, to do so would be in
22 violation of its own Compliance Manual.

23 QUESTION: If you win this case, I would think
24 the -- wouldn't you think that the plaintiff -- this
25 scorched-earth plaintiff would be able to discover the

1 peer review materials?

2 MR. STARR: Once the private plaintiff, Justice
3 White, is proceeding under the federal rules, then there
4 is an enormous amount of latitude that is given to federal
5 district judges in governing the conduct of the
6 litigation, just --

7 QUESTION: I know. But you say there's no --
8 these materials just aren't protected by any kind of a
9 privilege.

10 MR. STARR: I don't think the Court should
11 address that issue here.

12 QUESTION: But the only argument you have in the
13 district court is that it's burdensome and most district
14 judges reject that. At least, they did when I practiced.

15 MR. STARR: Well, Mr. Chief Justice, with all
16 respect, this Court has said time and again, including a
17 very instructive opinion by Justice Powell in Branzburg
18 against Hays, noting that district courts do not have to
19 blind themselves to the sensitivity, the potential
20 sensitivity of litigation, and can govern the litigation
21 appropriately. That is --

22 QUESTION: Well, Justice Powell's opinion was a
23 one-person opinion in Branzburg.

24 MR. STARR: Quite right. But I read it with
25 great respect.

1 (Laughter.)

2 QUESTION: General Starr, some reference is
3 made, though, to the University of Pennsylvania being a
4 public institution. It is not such in the way of the
5 state supplying funds to the university. Am I not correct
6 in that?

7 MR. STARR: Quite right. It is a private
8 institution.

9 QUESTION: It's a private institution in that
10 respect?

11 MR. STARR: It's a very distinguished private
12 institution.

13 QUESTION: As distinguished from Penn State?

14 MR. STARR: Quite right.

15 QUESTION: The distinguished public --

16 (Laughter.)

17 MR. STARR: I -- readily I accept.

18 QUESTION: Which is a distinguished public
19 institution.

20 MR. STARR: The final thing that I want to leave
21 with the Court is that the extent of this intrusion is
22 narrow. This is not a blunderbuss subpoena.

23 I thank the court.

24 QUESTION: Thank you, General Starr.

25 Mr. Lee, you have two minutes remaining.

1 REBUTTAL ARGUMENT OF REX E. LEE

2 ON BEHALF OF THE PETITIONER

3 MR. LEE: It is now very apparent just how
4 narrow this case is. We have been given assurances as to
5 the EEOC's procedure, how they do not come with a
6 blunderbuss and how they first carefully examine. That is
7 not at all our experience.

8 But the important point is that the EEOC's
9 procedures and whether they are adequate and whether they
10 really do give protection or not is now at issue. Under
11 the Third Circuit's holding, that is not at issue; it's
12 irrelevant.

13 This case must be reversed so that the Third
14 Circuit can consider exactly that issue.

15 It has been conceded that confidentiality is a
16 value, but it is asserted that it is trumped here. All
17 that we are asking is that the inevitable and irrevocable
18 holder of the trump card is not the Equal Employment
19 Opportunity Commission.

20 What happened in the Gray case, to which the
21 Solicitor General pointed with pride, is exactly what
22 we're asking here. Not that our final day on these
23 important issues be our adversary, but that it be -- that
24 it be a court.

25 Look at what happened to little Franklin &

1 Marshall, and this is why redaction -- redaction may be
2 the answer in some instances. It is one of several
3 factors that ought to enter into the balance scale. But
4 in the case of Franklin & Marshall, also in the Third
5 Circuit, what the EEOC asked for -- I see my time is up.

6 Thank you.

7 CHIEF JUSTICE REHNQUIST: Thank you, Mr. Lee.

8 The case is submitted.

9 (Whereupon, at 11:05 a.m., the case in the
10 above-entitled matter was submitted.)

CERTIFICATION

Alderson Reporting Company, Inc., hereby certifies that the attached pages represents an accurate transcription of electronic sound recording of the oral argument before the Supreme Court of The United States in the Matter of:

No. 88-493 - UNIVERSITY OF PENNSYLVANIA, Petitioner V. EQUAL EMPLOYMENT OPPORTUNITY

COMMISSION

and that these attached pages constitutes the original transcript of the proceedings for the records of the court.

BY Lena M. May
(REPORTER)